

CAPABILITY STATEMENT

Forward Mining Solutions is a Queensland-based mining services business that services all States and Territories in Australia. We provide technical and operational consulting and contracting services to the Resources Sector.

Our purpose is to support our clients to move their businesses forward. We leverage our extensive mining and project management experience to support our clients to realise the full potential of their assets and opportunities, including their people, resources, and capital.

What sets us apart is our values of **CARE, DEPENDABILITY** and **PROFESSIONALISM**:

- We care about the **safety, health, and wellbeing** of each other, our families and our clients; and we care about the **value** we deliver.
- You can **depend** on us to take care of your asset or project as though it were ours so that you can focus on your other priorities.
- Our professionalism ensures that we deliver value to clients **consistently**.

Our experience includes a wide range of commodities, mining methods and companies in both mining and construction. We have experience across operational, leadership, project and study management functions and bring an energetic and collaborative style that ensures we will work with you to move your business forward.

We can support you with almost any mining requirement you have – if we don't have the capacity or capability ourselves, we can connect you with people who do.

Commodities	Mining Methods
• Silver • Lead • Zinc • Polyhalite	• Gold • Copper • Coal
	• Large-Scale Open Pit • Small Scale Open Pit • Longhole Open Stopping • Longwall Mining • Bord and Pillar Mining
	• Narrow Vein Open Stopping • Flat-Backing • Sublevel Caving • Room and Pillar Mining

COMPANIES THAT OUR PEOPLE HAVE WORKED WITH OR FOR



OUR TEAM



Greg Walker – Director

Greg is a Mining Engineer and leader with close to 20 years' experience across several commodities and mining methods, including surface and underground. His communication and collaborative style ensure that he can build and lead teams to deliver outstanding results, while his work ethic and dedication ensure that he produces high-quality work. As a Manager and General Manager Greg has lead strategy development and execution, maintaining an absolute focus on safety and sustainability while growing businesses and improving operational delivery and financial outcomes. Greg has experience leading projects, during study and delivery phases, and is equally adept at building and leading owner teams and engaging and managing contractors.

Greg balances his career with an active family life. His wife and four children enjoy the outdoors and being in and around the rivers and ocean on the Sunshine Coast.

Craig Smith – Mining Superintendent

Craig is a highly dependable mining leader, whose attention to detail ensures that excellent safety standards are maintained while achieving outstanding production results. His communication and his collaborative style ensure that he builds strong relationships and rapport with peers, superiors, and subordinates. This ensures that he gets the most out of teams with which he works. His extensive underground mining experience covers development and production activities, portal and decline establishment, infrastructure installation and complex remnant mining. Craig's strong contractor management skills have been enhanced by working with leading Australian contract miners, which have given him an appreciation for and understanding of the challenges on 'both sides of the fence'. He has a strong appreciation for short-term mine planning and scheduling, having provided effective coverage for and guidance to mining engineers. He also brings a focus on costs to all roles to ensure that clients get value for money invested.

Craig balances his career and love of golf with a strong family life and a keen interest in investing. He is also the Chairman of the Body Corporate for an apartment block in Townsville.

Jamie Hanson – Principal Mining Engineer

Jamie is a Mining Engineer and registered mining professional with twenty-five years' experience in various operational, planning, risk, and consulting roles. He has expertise in underground mining operations and feasibility including design, scheduling, programming, financial modelling, data analysis, and report writing. He is experienced in risk management and in most commodity types, mining methods, equipment, and mineral processing methods.

In his free time Jamie enjoys a range of sports and combining his love of photography with travel.

SUMMARY OF OUR CAPABILITIES

Technical Consulting Services

Project and Study Management: We can lead studies of various sizes and complexities. Our focus is on managing risk to deliver projects on time, within budget and to the quality that our clients expect. Our capabilities include presenting and communicating study outcomes and project progress to Executive Leadership Teams and Boards of Directors.

Ore Reserves Estimation: We can undertake studies to enable ore reserve estimate, including JORC sign-off as Competent Persons.

Mine Design and Scheduling: We can increase the value of your project or resource by developing or reviewing the mine design and / or schedule.

Business Planning: We can lead elements of the business planning process or cycle to ensure that performance is aligned with company objectives and maximises value. We can also support our clients in developing systems and processes that are right for them. Typical elements that we can lead include:

- Short Term Planning
- Strategic and Life of Mine Planning
- Budgeting
- Sustainability

Other Mining Engineering Services: We can provide technical support to solve most mining engineering and technical challenges that you are facing.

Operational Support

Contractor Management: We can undertake various stages of contractor management for our clients, from tender preparation and negotiation, through engagement, mobilisation, commencement, ongoing contractor management and to completion and demobilisation. Our focus is on maintaining a constructive relationship between our clients and their contractors to ensure superior safety, production and cost results are achieved and that risk is consistently managed. We can also lead your transition from contract mining to owner mining.

Short- and Medium-Term Contracting: We can provide highly capable and experienced mining leaders to fill vacant, newly created, or temporary positions in their structure. This could be to enable a performance turn-around or realignment, to enhance sustained success or to fill temporary critical vacancies. We hold statutory certificates and notices for positions in Queensland, Western Australia, and New South Wales, including:

- Site Senior Executive Notice for Surface Mines or Quarries (Qld)
- Site Senior Executive Notice for Underground Mines (Qld)
- First Class Mine Manager's Certificate of Competency (Qld)
- First Class Mine Manager's Certificate of Competency (WA)
- Practicing Certificate Mining Engineering Manager of Underground Mines (NSW)

We provide dependable operational coverage for Supervisors, Foremen, Superintendents, Managers and General Managers

Operational Improvement and Support: Having experience in a range of technical and operational roles across diverse operations, we can help you to identify improvement opportunities and to implement programs to deliver tangible results.

Governance and Enterprise Risk Management: We can provide practical and customized risk management solutions to assist our clients' to reduce the cost of risk associated with high impact events. We can also review your governance and risk systems and support you to develop them.